ESU 62nd BM
BUCHAREST

European Students’ Union
62nd Board Meeting

Bucharest, Romania

19th - 25th of April
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Dear participants,

A few years back, there was talk in ESU about making a coordinated effort to campaign on funding of higher education. Ever since, we have seen austerity get harsher. And I believe we were anticipating that well in 2009, but perhaps we never thought how arduous this road out of the crisis would actually be. Since the unions felt they did not want to commit to a European campaign effort, we had to find alternatives.

Well, what has ESU been doing all these years? Projects; yes! But how have these been put to use? Surely our projects have aimed to inform and train to support unions on the national level, but also to provide policy advice and also evidence. So indeed, FIST was born! FinSt, excuse me! Financing the Students Future! With some innovation and extra thoughts into how to shift towards a campaigning union.

I don’t know of a single ESU member union where funding of higher education has not been the main priority since 2009, at least for a moment in this time. But now in early 2012 we are perhaps seeing that the economy is improving in many countries. But at the same time we will see cuts in public budgets continue. I hope that the work on FinSt will be useful not only for our members but also for policy-makers in making the case for public investment into higher education.

It is clear that we must evidence how education can contribute to long-term growth that is indeed sustainable. We need to evidence exactly how educating people will lead to economic and social innovation, how new competences and knowledge will help our societies to develop and living standards to improve for everyone. The next days will be just about that – we will look at how our work can be put to use and how campaigns could be launched. Perhaps even a European one. Especially when the Bologna Ministerial Conference is just looming ahead of us.

I would like to very much thank our wonderful hosts ANOSR in Romania. I am sure we will appreciate all of their efforts and show our kindness as they have shown to us. I would further like to thank our staff and volunteers who have been working on the project to prepare this all, as well as our partners and unions that have joined us in these efforts. Finally, I would also like to express our gratitude to our guests, speakers and trainers for taking their time and for their contribution.

Welcome to the European training on Financing the Students Future!

Allan Päll
Chairperson
European Students’ Union (ESU)
Dear participants,

I am happy to welcome you all at the 62nd ESU Board Meeting and Seminar. For ANOSR, it is a great honour and pleasure to be your hosts.

In the coming week, our agenda is full of topics that are highly relevant for the future of the millions of students we represent. Among them, the particularly challenging task of understanding and finding solutions to the difficulties that financing of higher education is confronted with, together with important debates related to mobility, co-modification, and elections for our future European student representatives, the strategic framework and plan of work for ESU.

We, as organizers, have put all our efforts into making sure the event runs smoothly and effectively. As we promised from the beginning, the Bologna Ministerial Conference is right after the Board Meeting, adding to the visibility and attention given to our priorities and helping to keep them high on the public agenda.

But let’s speak about the fun part too! Your hotel is located on the most famous boulevard in Bucharest and basically just across the street from Bucharest’s Old Town, the liveliest part of Bucharest! So if you were not planning to have much fun... well... it’s time to reconsider! 😊

Of course, there’s added “sugar and spice” to the event as well, but we’ll let you see that for yourselves!

On behalf of ANOSR and the organizing team,

Daniela Alexe
President
II. About The Event

1. Description of the FiNST project

As ESU’s Bologna with Student Eyes 2012, as well as the Eurydice’s “Focus on Higher Education in Europe 2010” survey, have highlighted, one of the primary concerns of governments across Europe is the financing of higher education (HE) and how reforms in this area affect the student population and its successful insertion in society. This is what the Financing the Students’ Future (FinSt) project seeks to address, particularly in light of the changes witnessed as a result of the international economic crisis reported by ESU’s member unions and addressed by the EU2020 agenda, the EU Strategic framework for European cooperation in Education and Training and the Leuven/Louvain la Neuve Ministerial declaration in the frame of the Bologna Process.

Financing Students’ Future (FinST) is a comprehensive research exercise on landscape of Higher Education funding systems in Europe and their fitness for purpose, in combination with the effects of the student unions’ policies on funding. The project aims at researching impact of various funding mechanisms of European Higher Education Area on students, access, participation and completion of Higher Education. The project also aims at empowering student representatives for the debates about national funding reforms in Higher Education.

In this regards, FinSt project aims at:

- **Increasing the knowledge of the effects of financing systems in Europe over students**
- **Enhancing the capacity** for 45 ESU members, national unions of students (NUSes), with regard to active involvement in Higher Education funding reforms.
- **Using the creative potential of the national students’ unions representatives**.
- **Raising awareness of stakeholders in Higher Education area** and trying to influence the decision-makers through the events organized on the project.

**Students across Europe and their representatives** are the main target group of the project. They are, and will be, most heavily and directly involved in the project as participants of events and online activities that the project consortium is developing. They will benefit from both research part of the project, which will show the impact that financing mechanism have on students and their participation, as well as from capacity building events and tools produced.

The project also **addresses to policy makers and stakeholders in Higher Education**. The analysis and research articles will show the effects of financing systems in Europe over students and will be a basis for research compendium and policy recommendations that will further include students’ view in the debates about funding reforms happening across Europe. Through these recommendations, the project will also provide inputs to the policy debate, such as to the Bologna Process Ministerial Conference that will take place in Bucharest in April 2012, and the annual European Stakeholders’ Forum on EU cooperation in education and training.
2. About the “European Seminar on Financing of Higher Education“

The European Training is organized with an aim of increasing the knowledge of the students’ representatives on financing of Higher Education. The topics explored will focus both on funding mechanisms and their components and techniques to encourage and influence national debates on funding of Higher Education.

The training will open with a conference that is exploring some of the effects that the global economic crisis had on the financing of Higher Education, especially regarding the students.

We will then continue with 2 full days of training. The first day will focus on 5 different topics that are connected to financing of Higher Education:

**Workshop 1 - Basics of Higher Education Financing**
This workshop aims to give a funded knowledge on the basics of higher education financing. In a first step, participants will be introduced to higher education as a public good. Questions like „What is the state’s interest in higher education?“ and „How does the society profit from higher education?“ will be answered. In a second step an overview of different financing systems will be given. Different systems in theory and in reality will be compared and discussed.

**Workshop 2 - Research Funding**
The aim of this workshop is to provide an overview on the multiple aspects of research funding and the financing of PhD students for participants who already have knowledge of higher education funding. First, participants will learn about the advantages and disadvantages of public and private research funding and be able to discuss the topic using this knowledge. Then the links between research and teaching budgets will be discussed. In the last part, participants will learn about the specifics of PhD students' status as members of HEIs and the importance of funding of Pre-Doc-Education for research.

**Workshop 3 - Future Scenarios for Higher Education Financing**
The workshop on funding scenarios aims to introduce to the participants 3 main higher education future scenarios based on the research data of the FinSt project and other relevant researches. In addition, the workshop aims at giving inputs to participants on what the future of the higher education will be and discuss the pro and contra arguments of each scenario. The outcomes of the workshop will be used to support the scenarios and to improve them.

**Workshop 4 - Higher Education Institution Financing**
The aim of the workshop is to define different higher education institution financing systems in Europe and to discuss possible changes. It will provide participants with a better understanding of the factors that most significantly affect decisions HEIs make regarding their budgets. While budgeting procedures are generally stable, there is the assumption that they have changed and continue to change over time. The organisational structures of HE systems will be reviewed to find out how they impact budgeting practices.

**Workshop 5 - Social Support**
How can student support be organized? Is there a way to ensure support of everyone who needs it? These are the questions this workshop will answer. Conservative, liberal and social democratic
support systems will be compared in theory and their effects will be analyzed. An overview of different systems existing in reality will be given.

The topics will be dealt with in parallel groups of approximately 20 participants. Each participant will be asked to choose only one of the topics and will spend a full day working on it.

Second day will aim mostly at campaigning skills, connected to financing of Higher education. The aim of this training day is to provide delegates with relevant campaigning skills. By combining these skills with the knowledge gained from Day 1, delegates will be able to effectively plan and implement a finance campaign in their unions. Sessions will include: Identifying the change you want to make; engaging students in your campaign and making your campaign happen. Elements of this training will be then developed for the FinSt Campaign Toolkit, which will be launched by the end of the project. We are hoping that the knowledge from both days will enable the participant to effectively plan and implement various actions in their countries.
### Seminar Agenda

#### Opening Conference, 19th of April

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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| 17:00 – 18:00 | **Opening of the European Training and welcome speeches**  
- Allan Päll, Chairperson of ESU  
- Roberta Alma Anastase, President of the Chamber of Deputies, Romania  
- Cătălin Baba, Minister of Education, Research, Youth and Sport, Romania  
- Sorin Oprescu, Mayor of Bucharest, Romania  
- Pavel Năstase, Rector of The Bucharest Academy of Economic Studies  
- Mircea Dumitru, Rector of the University of Bucharest  
- Filip Stanciu, Rector of the Lumina University  
- Daniela Alexe, President of the National Alliance of Student Organizations in Romania |
| 18:00 – 18:45 | **How is the crisis affecting (public) funding of HE?**  
- Keynote speech: Teivo Teivainen, University of Helsinki, Finland  
- Response: Students’ view by Rok Primožič, ESU Executive Committee |
| 18:45 – 20:00 | **Panel: The impact of the crisis on financing of higher education**  
- Thomas Estermann, EUA  
- Ligia Deca, Head of EHEA Secretariat, ESU Alumni  
- Radu Mircea Damian, The Romanian Agency for Quality Assurance in Higher Education  
- Hanna-Stella Haaristo, Praxis Centre for Policy Studies |
| 20:00 – 20:30 | **FinSt Exchanges: What have we learned?**  
- Presentation of the FinSt exchanges in UK, Austria and Estonia |
| 20:30 – 22:00 | Dinner |
### Day 1, 20\(^{th}\) of April

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>8:00 - 9:00</td>
<td>Breakfast</td>
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<tr>
<td>9:00 - 9:45</td>
<td>Panel: Day Overview</td>
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<tr>
<td>9:45 - 10:30</td>
<td>Parallel Workshops</td>
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<tr>
<td>10:30 - 13:00</td>
<td>Workshop 1: Basics of HE Financing</td>
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<tr>
<td>13:00 - 14:00</td>
<td>Lunch: After lunch: go back to the same workshop</td>
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<tr>
<td>14:00 - 15:20</td>
<td>Workshop 1, Workshop 2, Workshop 3, Workshop 4, Workshop 5</td>
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<tr>
<td>1:20 - 15:50</td>
<td>Coffee Break</td>
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<tr>
<td>15:50 - 17:15</td>
<td>Workshop 1, Workshop 2, Workshop 3, Workshop 4, Workshop 5</td>
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<tr>
<td>17:15 - 18:00</td>
<td>TG 1, TG 2, TG 3, TG 4, TG 5, TG 6, TG 7, TG 8, TG 9, TG 10</td>
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<tr>
<td>18:00 - 19:30</td>
<td>Dinner</td>
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<tr>
<td>19:30 - 20:30</td>
<td>Board Meeting Session: ESU Strategic priorities and Structures Implementation guide</td>
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<tr>
<td>20:30 - 22:00</td>
<td>Elections debates</td>
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Day 2, 21st of April

<table>
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<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>8:00 - 9:00</td>
<td>Breakfast</td>
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<tr>
<td>9:00 - 9:30</td>
<td>Day Overview</td>
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<tr>
<td>9:30 - 10:45</td>
<td>Toolkit Session A       Toolkit Session B       Toolkit Session C       Toolkit Session D       Toolkit Session E</td>
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<td>Part 1: The change you want to make       Part 1: The change you want to make Part 1: The change you want to make Part 1: The change you want to make Part 1: The change you want to make</td>
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<tr>
<td>10:45 - 11:15</td>
<td>Coffee Break</td>
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<tr>
<td>11:15 - 12:30</td>
<td>Toolkit Session A       Toolkit Session B       Toolkit Session C       Toolkit Session D       Toolkit Session E</td>
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<td>Part 2: Engaging students in your campaign       Part 2: Engaging students in your campaign Part 2: Engaging students in your campaign Part 2: Engaging students in your campaign Part 2: Engaging students in your campaign</td>
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<tr>
<td>12:30 - 13:30</td>
<td>Lunch</td>
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<tr>
<td>13:30 - 14:45</td>
<td>Toolkit Session A       Toolkit Session B       Toolkit Session C       Toolkit Session D       Toolkit Session E</td>
</tr>
<tr>
<td></td>
<td>Part 3: Making your change happen       Part 3: Making your change happen Part 3: Making your change happen Part 3: Making your change happen Part 3: Making your change happen</td>
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<tr>
<td>14:45 - 15:30</td>
<td>Discussion Topic A       Discussion Topic B       Discussion Topic C</td>
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<tr>
<td>15:30 - 16:15</td>
<td>Tutoring Coffee</td>
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<tr>
<td>16:15 - 17:15</td>
<td>Closing of the European Training on Financing of Higher Education</td>
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<tr>
<td>17:15 - 19:00</td>
<td>Parallel Board Meeting Sessions on: Copenhagen Declaration, Statement on Erasmus for all, Statement on Co-modification of Higher Education, Gender Mainstreaming Strategy</td>
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<tr>
<td>19:00 - 20:00</td>
<td>Dinner</td>
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<tr>
<td>20:00 - 21:00</td>
<td>Board Meeting Session: ESU Administration and finances (CIA report, ESU Financial report, NUS debts, ESU Development and fundraising strategy)</td>
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4. Ethical Guidelines of the European Students’ Union

Introduction
The Ethical Guidelines consist of a full set of the basic standards expected of the European Students’ Union (ESU) which are to be respected by all the elected representatives and members, during any event ESU organizes, co-organizes, supports or otherwise lends its name to. This code also applies to internal ESU events as well as social events during the said events.

Basic principles ESU adheres to are: Equality, Accessibility and Respect. We believe that ESU must be an arena open to all students in Europe, a safe space where argumentation and debates are carried out with all participants both being actively engaged in discussions and being able to comfortably express opinions and challenge ideas. Being an European wide organization, ESU is the arena of different cultures, religions, political stands, backgrounds, beliefs and contexts. To make the best out of our differences and diversity, promote cultural understanding and intercultural dialogue certain standards need to be respected.

An underlying thought of these guidelines is that every participant in ESU’s events is aware and responsible towards the principles mentioned. As students’ representatives, we have the responsibility to act towards them.

We believe it is essential to include the guidelines as lines of principles of each individual’s behaviour as much as the lines of principles which will guide us towards creating an encouraging and welcoming atmosphere of our organization.

Equality
ESU is continuously at the forefront of improving equal opportunities and nurtures equality within itself, as strongly as it is advocating for equality for all within the Higher Education Area.

Accessibility
ESU is a transparent and open organization and thus demands that all events it organizes, co-organizes or supports, and its members should adhere to the highest possible standards in this regard with emphasis on the principle of accessibility while paying particular respect to the needs of people with reduced physical mobility and socio economic background.

Accessibility is not only an issue of physical barriers, but also psychological ones and openness and welcoming atmosphere. Behaviour of individuals is essential for creating an accessible organization.

Respect
Consideration for each other and appreciating the diversity of the students of Europe is the foundation of the organization. Everyone must be treated with respect in ESU. Therefore, argumentation must be based on facts, opinions and emotions free of disrespect.

Environmental Sustainability
ESU considers behaviour towards the natural environment as important as social behaviour. Students have a moral and practical obligation to develop a society which is environmentally stable, while reducing the warming of the earth. Concretely, this means that ESU strives to organise environmentally stable conference, have a low carbon travel policy and use as many recycled materials as it can.

**Promotion of healthy behaviour**

One of the main problems of students is abusing of alcoholic drinks and light drugs. ESU has to assume its role as educator of the segment of society it represents and to ensure for the events it organizes or co-organizes a healthy alternative for social events for the above mentioned problems.

**Code of Conduct**

Based on the principles of equality, accessibility and respect, ESU representatives and participants on internal and external events are expected to adhere to the following points:

1. Treat everyone equally irrespective of socio-economic background, ethnicity, gender, age, sexual orientation, religious beliefs, political views, reduced mobility, gender expression, disabilities or any other basis of discrimination, abstaining from any direct or indirect discrimination as well from any form of harassment.
2. Make no inappropriate jokes or remarks, based on any discriminative grounds that cause people to feel uncomfortable or discriminated against.
3. Behave and react towards the colleagues with respect.
4. Actively engage in the organized activities during seminars, panel sessions and discussions as well attending all the organized sessions, meetings, discussions and debates.
5. Respect the different multicultural backgrounds of the colleagues.
6. Proactively create an inclusive welcoming atmosphere for all of the participants, during both formal and informal parts of the event.
7. Use no demeaning or abusive language towards other participants.
8. Respect the timeframes given by the organizers of the event.
9. Respect the event’s facilities and any rules associated with such use.
10. Respect the environment and take care about their surroundings.

We are emphasizing herein that this list is not exhaustive and that the violations of the Ethical Guidelines might happen outside of the frames given by this Code of Conduct.

**Rules of Procedure**
Depending on the gravity of the behaviour, the EC and organizers reserve the right to address the issue in the best way they see fit by applying one or more of the measures listed below through the set procedure.

**Active Legitimacy**
Any of the participants witnessing the breach or the victim her/himself may report the matter to a person specifically entrusted to that role for that particular event.
The person informed will immediately forward the information to the ESU Executive Committee.

**The Acting Procedure**
Upon receiving the report, the EC has to set up an independent ad hoc committee of three persons within 24 hours. The ad hoc committee is chosen by the EC including one representative of the EC, one representative of the respective organizers and one representative from a member union. At least one member of the ad hoc committee will be of a different gender. The ad hoc committee will immediately look into the report, consult the acting parties and bring a decision whether there has been a breach of the Code or not. If the ad hoc committee decides, there has been a breach of the Code, it will immediately decide upon enacting one of the below proposed measures, on their free estimation of the most appropriate reaction to the breach. The decision making process within the committee needs to be unanimous. The decision of the ad hoc committee will be read before the beginning of the next session of the event.

**Measures**
- Spoken warning to the perpetrator in question
- Written warning to the perpetrator read before the beginning of the next session of the event in question
- Removal of the perpetrator from the session/event in question
- Official ESU letter to the sending organization of the perpetrator
- Restriction of participation in future ESU events of the individual breaching the code.
- Any other measure not mentioned here, in agreement with the Executive Committee.

**Right to Appeal**
Any person, including the perpetrator in question, or NUS who feels that the EC decision is wrongly based, whether on fact or principle, must address their objection in writing to the EC within 14 days of the measure being taken and then will be afforded the opportunity to bring up their side of the argument at the next BM session. The board will then be asked to decide by simple majority whether to uphold the decision or not or propose an alternative sanction.
5. Venues and accommodation for the event

A MODERN LANDMARK IN THE MAIN SQUARE

InterContinental Bucharest is one of the city’s best international high-rise hotels, a distinction owed to its ideal location, fine appointments and impeccable service. Within walking distance are business and shopping boulevards, embassies and the Metro. The National Theatre, four significant museums, the old town featuring the famous Lipscani Street and Cișmigiu Gardens are just a few minutes away.

The InterContinental stands tall in the heart of the city. As the hotel's story is deeply intertwined with that of the city, the InterContinental is a true landmark of Bucharest.

Besides exquisite elegance and style, the hotel's 22 floors offer absolutely amazing views of the lively city. Whether you're looking for a great hotel, spectacular meeting rooms or just charming restaurants, the InterContinental is sure to exceed your every expectation.
The Locations where the activities will take place:

The **Palace of the Parliament** (Romanian: *Palatul Parlamentului*) is a multi-purpose building containing both chambers of the Romanian Parliament. According to the World Records Academy, the Palace is the world's largest civilian building, most expensive administrative building, and heaviest building. **Here the Official Welcoming Gala will take place.**

**Academy of Economic Studies** is an institution established by Royal Decree - April 6, 1913, under the name of the Academy of High Commercial and Industrial Studies-Bucharest. Due to its long activity - almost a century, the University is considered a remarkable representative of superior economic studies in Romania. The institution has now 10 faculties, over 33,000 students and course attendants and 2000 academic, technical and administrative staff. **In its classrooms the Seminar will take place.**

Established in 2010, **Lumina University** has the mission to prepare the next generation of professionals in key domains of the economical, political and technical environment of the South East Europe. The University offers four educational programs in two faculties. It stands proud with its excellent educational facilities and its last generations laboratories. **UESEL will host the training for the BM participants that will take part at The EHEA Ministerial Conference.**

**Fortuna and Ronda Ballrooms**, both absolutely stunning, the surprise that ANOSR prepared for the participants, will host all the conferences for ESU 62nd BM.
III. Useful info

1. Knowing Romania, visiting Bucharest

Basic info:

Anthem: Desteaptă-te, române!
Capital: Bucharest
Official language: Romanian
Legislature: Romanian Parliament
Government: Unitary semi-presidential republic
President: Traian Băsescu
Area: 238,391 km²
Population: 20,254,866 and counting...

You might want to know....
- Romania is divided into 41 counties and the municipality of Bucharest.
- The Constitution of Romania is based on the Constitution of France's Fifth Republic and was approved in a national referendum on 8 December 1991. Romania is a semi-presidential republic where executive functions are held by both Government and the President.
- The earliest written evidence of people living in the territory of the present-day Romania come from Herodotus in book IV of his Histories written c. 440 BC.
- Bran Castle built in 1212 is commonly known as Dracula's Castle and is situated in the centre of present-day Romania. In addition to its unique architecture, the castle is famous because of persistent myths that it was once the home of Vlad III Dracula.
- Nicolae Ceaușescu (26 January 1918 – 25 December 1989) was a Romanian Communist politician. He was General Secretary of the Romanian Communist Party from 1965 to 1989, and as such was the country's last Communist leader. He was also the country's head of state from 1967 to 1989.
- Since December 1989, Romania has pursued a policy of strengthening relations with the Western countries in general, more specifically with the United States and the European Union. It joined the North Atlantic Treaty Organization (NATO) on 29 March 2004, the European Union (EU) on 1 January 2007, while it had joined the International Monetary Fund and the World Bank in 1972, and is a founding member of the World Trade Organization.

Bucharest was first mentioned in documents as early as 1459. Since then it has gone through a variety of changes, becoming the state capital of Romania in 1862 and steadily consolidating its position as the centre of the Romanian mass media, culture and arts. Its eclectic architecture is a mix of historical (neo-classical), interbellum (Bauhaus and Art Deco), Communist-era and modern. In the period between the two World Wars, the city's elegant architecture and the sophistication of its elite earned Bucharest the nickname of "Little Paris" (Micul Paris). Although many buildings and districts in the historic centre were damaged or destroyed by war, earthquakes, and Nicolae Ceaușescu's program of systematization, many survived. In recent years, the city has been experiencing an economic and cultural boom.
In Bucharest, you might want to visit...

**The Parliament Palace (Palatul Parlamentului)** Built by Communist Party leader, Nicolae Ceausescu, the colossal Parliament Palace (formerly known as the People’s Palace) is the second largest administrative building in the world after the Pentagon. It took 20,000 workers and 700 architects to build. The palace boasts 12 stories, 1,100 rooms, a 328-ft-long lobby and four underground levels, including an enormous nuclear bunker.

**The Victoria Palace (Palatul Victoriei)** Victoria Palace is situated in Victoria Square. It was built in 1937–1944 by the architect Duiliu Marcu replacing Grigore Sturdza’s palace. Initially designed to be headquarters of the Foreign Ministry, Victoria Palace was the headquarters of Foreign Ministry and Council of Ministers during the Communist period and became in 1990, headquarters of the first Government of post-communist Romania. In 2004, Victoria Palace entered the list of historical monuments. Today it houses the Romanian Government.

**Old Town** located in the heart of the city, and a minute walk from InterContinental Hotel, the old Bucharest is a reminder of the times when the city used to be nicknamed “little Paris”. Here visitors can choose to walk through The Old Merchant Lipscani Street, which consists of a jumble of streets between Calea Victoriei, Blvd. Bratianu, Blvd. Regina Elisabeta and the Dambovita River. A once-glamorous residential area, the old city centre is now slowly being refashioned into an upscale neighborhood. Today, the area is home to many art galleries, antique shops and coffeehouses.

**Bucharest’s Monuments**

**Revolution Square** - The square gained worldwide notoriety when TV stations around the globe broadcasted Nicolae Ceausescu’s final moments in power on December 21, 1989. It was here, at the balcony of the former Communist Party Headquarters, that Ceausescu stared in disbelief as the people gathered in the square below turned against him.

The Arch of Triumph Initially built of wood in 1922 to honor the bravery of Romanian soldiers who fought in World War I, Bucharest’s very own Arc de Triomphe was finished in 1936. Designed by the architect, Petre Antonescu, the Arc stands 85 feet high. An interior staircase allows visitors to climb to the top for a panoramic view of the city.

**Parks**

Cismigiu Garden (Gradina Cismigiu) Address: Blvd. Regina Elisabeta (across from Bucharest City Hall, walking distance from the Hotel) The Cismigiu Garden was designed in 1845 by the German
landscape architect Carl Meyer. Cismigiu is Bucharest’s oldest park opened to the public in 1860. The name, Cismigiu, comes from the Turkish cismea, meaning “public fountain.”

Herestrau Park spread over some 400 acres, from the Arch of Triumph to the Baneasa Bridge, the park is home to numerous attractions, including a boat rental complex, tennis courts, and a rather old-fashioned fairground. In the summertime, many terraces open up on the shores of the lake. For an overview of the park, take a ride around the lake on the ferry or rent your own boat.

**Museums**

National Art Museum placed in the former Royal Palace hosts three art galleries and has a short, but impressive royal past. The European Art Gallery, the Romanian Medieval Art Gallery and the Romanian Modern Art Gallery bring together art works exhibited in an attractive, modern manner, thus turning a visit to the museum into an enjoyable and instructive way of spending time.

Village Museum placed in the former Royal Palace hosts three art galleries and has a short, but impressive royal past. The European Art Gallery, the Romanian Medieval Art Gallery and the Romanian Modern Art Gallery bring together art works exhibited in an attractive, modern manner, thus turning a visit to the museum into an enjoyable and instructive way of spending time.

The National Museum of Romanian History is one of the most important museums. The museum contains Romanian historical artifacts from prehistoric times up to modern times; the permanent displays include a plaster cast of the entirety of Trajan’s Column, the Romanian Crown Jewels, and the Pietroasele treasure.
2. Day-to-day Romanian

During your staying in Romania there are a couple of words and phrases you might need when you want to ask for something or you just want to be polite – feel free to use one of the phrases we have translated for you. We hope you will enjoy speaking with a Romanian in his native language and master the pronunciation during your stay in Romania.

<table>
<thead>
<tr>
<th>English</th>
<th>Romanian</th>
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<tbody>
<tr>
<td>Hello!</td>
<td>Salut!</td>
</tr>
<tr>
<td>Good morning!</td>
<td>Bună dimineața!</td>
</tr>
<tr>
<td>Good evening!</td>
<td>Bună seara!</td>
</tr>
<tr>
<td>Yes/No</td>
<td>Da/Nu</td>
</tr>
<tr>
<td>Excuse me/ I beg your pardon</td>
<td>Pardon/ Mă scuzați</td>
</tr>
<tr>
<td>How are you?</td>
<td>Ce mai faci?</td>
</tr>
<tr>
<td>How much does it cost?</td>
<td>Cât costă?</td>
</tr>
<tr>
<td>What is your name?</td>
<td>Cum te numești?</td>
</tr>
<tr>
<td>My name is...</td>
<td>Mă numesc..</td>
</tr>
<tr>
<td>Can I have your number?</td>
<td>Îmi dai numărul tău de telefon?</td>
</tr>
<tr>
<td>I am bored!</td>
<td>M-am plictisit!</td>
</tr>
<tr>
<td>Nice to meet you!</td>
<td>Încântat de cunoștiință!</td>
</tr>
<tr>
<td>Friend</td>
<td>Prieten</td>
</tr>
<tr>
<td>Good bye!</td>
<td>La revedere!</td>
</tr>
</tbody>
</table>
3. Useful pieces of information

3.1 Transportation

**Airport → Hotel InterContinental**

From Henri Coandă and International Airport, you can get to Hotel InterContinental Bucharest by Airport’s Express 783.

**Bus schedule:**
Monday - Friday: 05:30-20:00, with a bus every 15 minutes; 20:30-23:00, with a bus every 30 minutes.
Saturday- Sunday: 05:30-23:00, with a bus every 30 minutes.

Cards can be purchased in the Arrivals Terminal, between 6:00 to 21:00. The ticket price for two trips is 7 Lei, equal to 1,61 Euro.

The station where you have to get off is 21 December Plaza (Piata 21 Decembrie) which is in the front of the hotel. It will take some time until you get to the hotel - you should expect it will take you one hour from Henri Coanda Airport to the hotel. So, if you don’t want to miss your plane, you have to leave earlier from the hotel, because traffic jam is common in Bucharest.

**Gara de Nord train station → Hotel InterContinental**

If you are planning to arrive in Romania by train, you will arrive at the North Train Station (”Gara de Nord”) from Bucharest.

From Gara de Nord station to University Subway station (the closest station to Intercontinental hotel) you have to take the subway towards Dristor 2 and then get off at Piata Victoriei station. There, you have to take the subway from backbone 2 towards Berceni station and get off to the University station. Once you get there you will see more ways out, but the Intercontinental exit is the right one.

The subway card can be purchased at the subway; the ticket price for two trips is 4 Lei, meaning 1 Euro.

As well, from “Gara de Nord” you can take the Airport’s Express 783 Bus to the same University station, previous mentioned.
You can find additional information regarding Bucharest’s railway stations by visiting http://www.cfrcalatori.ro/ site, which also has an English and French version.

If you want to enjoy a nice and safe trip to the Hotel, there is always the yellow solution, the taxi. You can find them in front of the airport exit and the drivers will charge you at 2 Lei, meaning almost 50 Eurocents per minute. The cheapest taxis are the one that have a 1.39 lei fee posted on their vehicle. Taxis: Pelicanul (0219664), Speedtaxi(0219477).

**Hotel InterContinental → ASE**

The nearest subway station is University station. So how do you get there? After you leave the hotel you turn left on the Nicolae Balcescu Boulevard (the one on the right of the hotel) and you go straight ahead. The subway is 2 minutes away. The last train is at 11 p.m.

To get to ASE you can take the bus 381 or 122. The bus station is half way between the hotel and the subway, near 21 December Plaza (Piata 21 Decembrie) which is in the front of the hotel. If you take one of these buses, you will get there in less then 10 minutes.

**Hotel InterContinental → Parliament Building**

To get to the Parliament Building you have to take the subway from University station to Unirea station. From there you will take the bus 136, which will take you to the palace gate C1. If you choose this option it would take you a lot of time (one hour). The best option is to call a taxi, or to get one from the hotel reception.
IV. About ANOSR

1. Short history of ANOSR and main activities

The origins of ANOSR can be traced back to 1989 when just after the Romanian revolution the first student unions from Romania were born. In 1995, following the student social movements from that period, student leaders felt the lack of an efficient centralized coordination and on this occasion the name “National Alliance of Student Organizations” was first coined. The official registration as a legal entity was obtained only in April 2001 through a decision of the Supreme Court of Justice, in the context of a strong obvious opposition from the Government at that time.

Nowadays, ANOSR is the umbrella structure for 70 student organizations. It is lead by an Executive Committee formed of a President, a General Secretary and seven vice-presidents. Even though there is diversity in the specific and organizational culture of members, the purpose is the same: to represent students at the national and international level.

The main principles that guide ANOSR’s activity, also stated in its statute are: freedom, democracy, representativeness, openness, transparency, unity, independence, non-partisanship, non-violence and continuity.

The largest percentage of ANOSR’s activity consists of student representation activities at the national level in relation with state institutions (Parliament, Government, Ministry of Education, National Agencies and Councils) and national structures from Romanian civil society. In this regard, ANOSR is a well known student voice, being involved in every national decision which affects students. It has contributed to the National Law of Education and national methodologies, lobbied for the adoption of the Student Statute – the first 100% student legislative initiative, is a member of national councils and generator of strong public reactions, including student protests, when needed.

ANOSR bases its activity on regular student’s consultations, studies, research and policy documents adopted by the General Assembly especially regarding social dimension of higher education, Bologna Process, Quality Assurance and student participation. ANOSR carries out campaigns and projects annually in order to promote its policies. Some relevant examples are:

- In the field of quality assurance we train and delegate students in institutional evaluations conducted by the National Quality Assurance Agency. Being full members in the agency’s council we also implement different studies, articles and projects in this field.
- Promoting Student Centered Learning through Bologna Teacher’s Gala (We award and empower those teachers, proposed by students, whom really implement SCL)
- “Naming and shaming” campaigns and studies. Drawing attention to those universities that do not implement the Bologna Process the right way or are otherwise.
- Debating, adopting and promoting students’ policies in a National Forum of Student Organizations
- In the field of Bologna Process, we release periodic studies analyzing the way the process is being implemented (through students’ eyes)
- Campaigns for students on their rights or drawing attention on specific issues

In the same time, ANOSR has different instruments for building the capacity of its members through trainings, especially in the field of students’ representation and educational issues, internal guides and offering its support when needed.

As a representative student voice, ANOSR is involved in the civil society through its numerous collaborators and actions. We fight for good governance, transparency, effective expenditure of public money and against corruption - as members of the Alliance for a Clean Romania. Also, ANOSR’s civic role was highlighted by its involvement in the national strategy against corruption but also by promoting the national values and history, with a special focus on students’ movements.

We are also partners of the National Council of High-School students and the National Youth Council.

At international level, ANOSR is representing Romanian students since October 2002 as member of the European Students Union (ESU). In 2006, Viorel Proteasa becomes the first Romanian member of the Executive Committee of ESU. In 2007, Ligia Deca is elected as Chairperson of ESU, becoming the first Romanian Chairperson for two mandates.
2. Partners and sponsors

The Ministry of Education, Research, Innovation and Sport is one of the nineteen ministries of the Government of Romania and it is responsible for determining the policies and direction of the educational system in Romania. They sponsored us with catering during the whole event.

The Chamber of Deputies of Romania is one of the two chambers of the bicameral Parliament of Romania. Like the other room, Senate, Chamber of Deputies is elected by universal, free, secret and direct voting by citizens of Romania. They offered us the chance to have the opening at the Palace of the Parliament, the most beautiful building in Bucharest.

The National Agency for Community Programmes in the Field of Education and Vocational Training is a public institution with legal personality, subordinated to the Ministry of Education and Research. Their mission is to facilitate youth access to alternative, continue and active learning. They will ensure that our 25 Year Erasmus party will be unforgettable.

The Romanian Agency for Quality Assurance in Higher Education is the public agency charged by law with the assessment, accreditation and authorization of temporary higher education in Romania. This very beautiful reader came with their compliments.

The University of South-East Lumina is a university that wants to build new generation of professionals in key areas such as politics, economy and science, both in Romania and the European Union. The Welcoming Cocktail Gala that will take place at the Palace of the Parliament will demonstrate their dedication and professionalism.

The University of Bucharest, is a university founded in 1864 by decree of Prince Alexandru Ioan Cuza to convert the former Saint Sava Academy into the current University of Bucharest. The University of Bucharest is a very important and influential player within the community, within the sphere of higher education and research. It is part of a global intellectual collectivity activating towards protecting and reinforcing academic values.
**Academy of Economic Studies** is one of the most prestigious institution of higher economic education and public administration in Romania qualifying among the top universities in Europe, modernity content and process of education, involvement in strategic relations of partnership with economic and social, national and international. Its classrooms are all that we need for the workshops.

**The City Hall of Bucharest** carry a great responsibility for its beloved citizens. The nation’s capital needs to stand tall amongst all other cities and to reveal all that Romania has to offer. The City Hall of Bucharest supported us with all the necessary goods, those little details that are needed to fulfill the entire project.

### 3. Behind the scenes

In the „backstage“ of this great event, a team of students from all over the country stands. And if Romania is kind of a large country, then the team counts numerous members. But before making their acquaintance we have to go back to the origins, namely to the moment when Romania and ANOSR have been honoured with the organization of this big event.

All has begun with a playful idea about a donkey, from the part of a person as playful as the idea itself. If it were not for him, it was most likely that the author of these lines would comfortably stay on his sofa looking “Romanians got talent!” on TV.

You will have the chance to meet as much as the donkey and the person mentioned in the days to come, therefore we will maintain lively this mystery. All we can say so far is that they are both long-haired.

We continue with another idea, materialized this time and very serious, such as “The Ministerial Conference”, that will take place in Romania immediately after that this event will be closed. This could be the most important argument in favor of ANOSR to become your honorable host.

The members of ANOSR received the news of the success as a jest and no one realized at that moment what the stake was. In reality, we had to organize the most important students’ event in Europe and none of us could not visualize its real and great importance. We all had various and well outlined strategies that sounded and looked good as well as they remained on the paper.

You must know that this project was constantly “haunted” by luck: the appearance on the scene of a second story character, a very pragmatic person, recognizable from his curly hair, who entered the leading team of ANOSR just seven months ago. We do not know exactly how the (his-)story developed that point forth, to learn it in the whole you need time and patience. What we surely do know is that he managed to gather
together a team of professionals who dedicated a great deal of their time to accomplishment of all the necessary tasks, as far as simple or difficult, quickly or not, peacefully or with lots of arguments, because, as we all know, in a perfect team do frequently exist plenty of arguments. Or not?

We also certainly know the fact he needed all the help that his fellow members of Executive Committee ANOSR could provide.

Thus, this section is dedicated to them and to the effort that they spared for the developing of the most important students’ event in the world.

Thankful regards to the organizing team!

4. Contact data

Your first contact persons:

<table>
<thead>
<tr>
<th>Group</th>
<th>Colour of the name tag</th>
<th>Contact person</th>
<th>Phone Number</th>
<th>Email Adress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Group 1</td>
<td>Red</td>
<td>Alex Grunzo</td>
<td>0752122432</td>
<td><a href="mailto:alexgrunzo@hotmail.com">alexgrunzo@hotmail.com</a></td>
</tr>
<tr>
<td>Group 2</td>
<td>Yellow</td>
<td>Adelina Popa</td>
<td>0761330724</td>
<td><a href="mailto:Adel_ina77@yahoo.com">Adel_ina77@yahoo.com</a></td>
</tr>
<tr>
<td>Group 3</td>
<td>Blue</td>
<td>Ioana Borcea</td>
<td>0743500961</td>
<td><a href="mailto:ioana_b26@yahoo.com">ioana_b26@yahoo.com</a></td>
</tr>
<tr>
<td>Group 4</td>
<td>Light Green</td>
<td>Maria Bucur</td>
<td>0762669802</td>
<td><a href="mailto:Maria_bucur90@yahoo.com">Maria_bucur90@yahoo.com</a></td>
</tr>
<tr>
<td>Group 5</td>
<td>Dark Green</td>
<td>Tiberiu Polgar</td>
<td>0761629101</td>
<td><a href="mailto:Polgar.tiberiu@yahoo.com">Polgar.tiberiu@yahoo.com</a></td>
</tr>
<tr>
<td>Group 6</td>
<td>Purple</td>
<td>Gabriela Coman</td>
<td>0743035116</td>
<td><a href="mailto:Gabriela.coman91@gmail.com">Gabriela.coman91@gmail.com</a></td>
</tr>
<tr>
<td>Group 7</td>
<td>Orange</td>
<td>Petrisor Dumitrache</td>
<td>0747744530</td>
<td><a href="mailto:dumitrachepetrisormihai@gmail.com">dumitrachepetrisormihai@gmail.com</a></td>
</tr>
<tr>
<td>Group 8</td>
<td>White</td>
<td>Raul Dumitrache</td>
<td>0742083644</td>
<td><a href="mailto:Ionut13raul@gmail.com">Ionut13raul@gmail.com</a></td>
</tr>
<tr>
<td>Group 9</td>
<td>Grey</td>
<td>Roxana Codreanu</td>
<td>0765865592</td>
<td><a href="mailto:Roxana.codreanu@gmail.com">Roxana.codreanu@gmail.com</a></td>
</tr>
<tr>
<td>Group 10</td>
<td>Pink</td>
<td>Stefan Lumina</td>
<td>0763329948</td>
<td><a href="mailto:Anca_edu@anosr.ro">Anca_edu@anosr.ro</a></td>
</tr>
</tbody>
</table>

Your second contact persons, depending on the location you are.

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Phone Number</th>
<th>Email Adress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Andrei Cerbu</td>
<td>Head coordinator of the organizing team</td>
<td>0740027808</td>
<td><a href="mailto:Andrei@anosr.ro">Andrei@anosr.ro</a></td>
</tr>
<tr>
<td>Ana Raducanu</td>
<td>Coordinator of HR for BM ESU 62</td>
<td>0765614899</td>
<td><a href="mailto:anardcn@gmail.com">anardcn@gmail.com</a></td>
</tr>
<tr>
<td>Delia Gologan</td>
<td>Organizer</td>
<td>0756102245</td>
<td><a href="mailto:delia@anosr.ro">delia@anosr.ro</a></td>
</tr>
<tr>
<td>Name</td>
<td>Title and Location</td>
<td>Phone</td>
<td>Email</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>--------------------------------------------------</td>
<td>--------------------</td>
<td>--------------------------------------</td>
</tr>
<tr>
<td>Diana Cristea</td>
<td>Organizer, Intercontinental Hotel</td>
<td>0721455514</td>
<td><a href="mailto:dianaralucacristea@gmail.com">dianaralucacristea@gmail.com</a></td>
</tr>
<tr>
<td>Oana Onicas</td>
<td>Organizer, Place of Parliament</td>
<td>0756581177</td>
<td><a href="mailto:Onicas_oana@yahoo.com">Onicas_oana@yahoo.com</a></td>
</tr>
<tr>
<td>Natalia Constantinescu</td>
<td>Organizer – Bucharest Academy of Economic Science (ASE)</td>
<td>0762910508</td>
<td><a href="mailto:Natalia.csie@gmail.com">Natalia.csie@gmail.com</a></td>
</tr>
<tr>
<td>Daniela Alexe</td>
<td>Chairperson ANOSR</td>
<td>0753152276</td>
<td><a href="mailto:Daniela@anosr.ro">Daniela@anosr.ro</a></td>
</tr>
<tr>
<td>Mihai Dragos</td>
<td>General Secretary ANOSR</td>
<td>0734227482</td>
<td><a href="mailto:mihai@anosr.ro">mihai@anosr.ro</a></td>
</tr>
<tr>
<td>Cristi Popescu</td>
<td>Vice-chairperson on External Affairs</td>
<td>0740027808</td>
<td><a href="mailto:crist@anosr.ro">crist@anosr.ro</a></td>
</tr>
</tbody>
</table>

Thank you very much!