



BOARDMEETING 69th

ESU, Cluj-Napoca / 2015

69th Board Meeting

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I. Welcoming words from ESU

Dear participants,



I would like to welcome you to Cluj on behalf the ESU hacks! We are all looking forward to interesting and fruitful discussion during the upcoming days, but also to have the opportunity to spend some time together exchanging different point of views, challenges and possible solutions.

We are living in very hectic times, not only regarding the role that education must play in building inclusive societies founded on democratic values and human rights, but also regarding European cooperation and solidarity. We, as students and student reps, have an enormous responsibility and key role to play now more than ever. We might have different views and coming from different countries and cultures, but we have always managed to make sure that ESU is an open and safe space to discuss, cooperate and come up with policies and initiatives to strive for our vision.

ESU has been always been known and respected because our defense of education as a human right, a public good and a public service. We should never give up these values, nor even when our countries and Europe itself face such important challenges as we are doing nowadays. I kindly ask you to keep this in mind for the upcoming days and I invite you to make sure that outcomes of these days of work will reflect those values now more than ever. I also hope that working together during these few days would be as useful for ESU itself as for every single one of you and the unions you represent.

During the upcoming days we will be able to discuss the present and the future of the organisation, as well as our point of view in topics of extreme importance for us, such as Social Dimension or how we must react to the humanitarian crisis that refugees are facing.

Moreover, during the first two days we are holding a seminar for discussing one of ESU's priority topics - Quality Assurance.

Last but not least, I would like to thank ANOSR, the members of the organizing committee and all the volunteers for their work in making sure that we can meet here in Cluj-Napoca and have not only a productive time but also to enjoy our time together. I also would like to thank the ESU hacks and the secretariat for their effort in preparation of the BM, their commitment for this organization is one of our best assets. And my biggest gratitude goes to you all, for making the trip all the way to Cluj-Napoca from all over Europe and your contributions during the upcoming days.

Sincerely,
Fernando Galan
Chairperson European Students' Union

II. Welcoming words from ANOSR

Dear colleagues,



Welcome to Cluj-Napoca, the European Youth Capital! My hope is that you will all spend a wonderful and productive week, full of interesting debates which will bring you energy and positive thoughts.

The current situation in Europe is more fragile than at any time in the last century, so we have to come together, more united, more determined and stronger than ever in order to help build a better future. And education is the main field through which we can change mentalities and develop policies based on tolerance, inclusion and multiculturalism.

During the seminar we will discuss quality assurance, a permanent challenge of the higher education, and I hope we will identify new methods that can enable students to actively contribute to this process and, more importantly, to the process of developing a quality culture in the European Higher Education Area.

I want to thank all my colleagues and volunteers from ANOSR for all their work in organizing this event and also thank ESU for the confidence placed in us.

Enjoy Cluj-Napoca, Transylvania, let yourselves be carried away by the Romanian spirit, discover our traditions and take home with you a part of what Romania means, as well as many ideas regarding the development of the European educational system.

Yours sincerely,

Vlad Cherecheș

President of The National Alliance of Student Organizations in Romania (ANOSR)

III. About ESU

The European Students' Union (ESU) is the umbrella organization of 45 National Unions of Students (NUS) from 38 countries, being present in 27 out of the 28 EU member states. Through its members, ESU represents over 15 million higher education students in Europe. The NUSes are open to all students in their respective country regardless of political persuasion, religion, ethnic or cultural origin, sexual orientation or social standing. Our members are student-run, autonomous, representative and operate according to democratic principles.

ESU is established as an international non-profit non-governmental organization registered in Belgium.

MISSION

ESU's mission is to represent, defend and strengthen students' educational, cultural, political and social rights. We advocate for sustainable, accessible and high quality higher education in Europe.

VISION

Equal educational and social opportunities in an open and democratic Europe where students shape a sustainable future.

VALUES

- ESU is diverse, democratic and open-minded.
- We represent all students in Europe, understanding the diversity of the students. ESU is inclusive and strives for solidarity within the students' movement.
- We are independent. ESU structures facilitate the accountability of the elected representatives, works with respect towards all members and their different opinions and functions transparently.
- We are unconventional and open for new thoughts. We, as experts of higher education bring in courageous and smart ideas through a fresh and spontaneous, but professional attitude.

ACTIVITIES

ESU represents and promotes the interests of students at the European level towards all relevant bodies and in particular the European Union, Bologna Follow Up Group, Council of Europe and UNESCO.



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- We bring together, resource, train and inform national student representatives on policy developments in higher education at the European level;
- We organize seminars, training, campaigns and conferences relevant to students;
- We conduct European-wide research, partnership projects and campaigns;
- We produce a variety of publications for students, policy-makers and higher education professionals.

IV. About ANOSR

The National Alliance of Student Organizations in Romania (ANOSR) is the national student federation, non-governmental and non-partisan which, for more than 15 years, has as **main purpose** the representation of the common interests of students in Romania, defending and promoting their rights and obligations, and stimulating their participation in the educational and social, economic and cultural life.

ANOSR finds its roots in the social movements of students in the autumn of **1995**, when student leaders felt the lack of a central and effective coordination. Thus, on **April 4 1999**, in Timișoara, at the *International Student Week*, takes place the General Constituent Assembly attended by 28 student organizations from all over the country. ANOSR has acquired legal status in **April 2000**, by a decision of the Supreme Court of Justice, in the context of an obvious opposition from the government of the day. Thus becomes **the first national student federation from Romania**.

ANOSR's activity is governed by certain values and principles, which guide us on the path of student representation. These principles are: **democracy, liberty, the principle of legitimacy and representativeness, openness, transparency, non-partisanship, legality, competence, non-violence, principle of unity and the principle of continuity**.

ANOSR brings together students from 17 university centre across the country, from 30 universities, reaching a total of more than 80 member organizations, fighting together to keep functioning the mechanism of student movement.

On the national level, ANOSR is member of the **Alliance for a Clean Romania** and member of **the Romanian Youth Council**, which in turn is a member of the **European Youth Forum** and the **World Assembly of Youth**.

ANOSR represents students from Romania in the Board and Council of the **Romanian Agency for Quality Assurance in Higher Education (ARACIS)** and the **National Council for Higher Education (CNFIS)** and is registered in the **Chamber of Deputies NGO repertory**.

The activity of ANOSR consists of influencing educational and youth policies in Romania, identifying and formulating the position of student studies through consultations, analysis and positions. Also, ANOSR is a major actor of the Romanian civil society, being actively involved in civic topical issues in the field.

The most important projects of ANOSR are:

- **Bologna in Universities** - a series of conferences which aim to inform Romanian students about the most important tools that can be used to improve the quality of higher education that Bologna Process gives through its main lines of action.
- **Bologna Professor Awards** – which is being held each year, is the only campaign in Romania that promotes student-centred education by rewarding and encouraging "great teachers" who are true models of professionalism and dedication.
- **Summer University for Students**—a project created in partnership with the **National Council of Students**, supports high school students through student life simulation, designed to ensure responsible and informed choices about their academic future.

Among **intern projects** are included:

- **Next HR, Next PR, Next FR** and **Next Junior** projects, which are focused on professional development in different areas of volunteering in organizations that are members of the federation.
- Regional training of student representation, followed by the **National Training of Student Representation** designed to prepare students to represent student interests in all decisional structures of universities.
- **General Assembly** and **The Forum of Student Organizations in Romania (FOSR)** are internal events that bring together all student organizations that are members of the federation, with the purpose of training through various trainings and establishing operational direction of ANOSR and by default, the student movement.

Over time, the work carried out by ANOSR, through consistency and determination, has proved to be successful: the adaptation of **Student Status** (student rights and obligations code), the first legislative initiative owned 100% by students, making **the largest national student survey** (20,000 students in 2011) and the achievement of a petition record "**Students for Romania's future**" (more than 10,000 signatures collected in 2013), facilitating **first internal mobility** of students from Romania and development of the first programmatic documents concerning the **student movement and its role in the society**. Also, as the only legitimate representative of students in Romania at European and global level, ANOSR made the first debate in Romania on **Quality in Education** and the **Bologna Process**. Also, over the years, ANOSR has developed many protests against the measures taken by policy makers in education. The latest such movements were the campaign "**6 for education**" in November 2013, when almost 10,000 students across the country protested in the streets, advocating the importance of funding education system and also the **occupy movements** in April 2015 when students have militated to obtain participation in the election of rectors at a rate of at least 25 % of the total electorate.

Together, we represent the future!

V. Welcome to Romania and welcome to Cluj-Napoca - the European Youth Capital

Knowing Romania...

Basic info:

National Anthem: Deșteaptă-te, române!

Capital: Bucharest

European Youth Capital: Cluj-Napoca

Official language: Romanian

Legislature: Romanian Parliament

Government: Unitary Semi-Presidential Republic

President: Klaus Werner IOHANNIS

Area: 238,391 km²

Population: 19.515.138

You might want to know:

- Romania is divided into 41 counties and the municipality of Bucharest;
- The Constitution of Romania is based on the Constitution of France's Fifth Republic and was approved in a national referendum on 8 December 1991. Romania is a semi-presidential republic where executive functions are held by both Government and the President.
- The earliest written evidence of people living in the territory of the present - day Romania come from Herodotus in book IV of his Histories written c. 440 BC.
- Bran Castle built in 1212 is commonly known as Dracula's Castle and is situated in the centre of present-day Romania. In addition to its unique architecture, the castle is famous because of persistent myths that it was once the home of Vlad III Dracula.
- Nicolae Ceaușescu (26 January 1918 - 25 December 1989) was a Romanian Communist politician. He was General Secretary of the Romanian Communist Party from 1965 to 1989, and as such was the country's last Communist leader. He was also the country's head of state from 1967 to 1989.
- Since December 1989, Romania has pursued a policy of strengthening relations with the Western countries in general, more specifically with the United States and the European Union. It joined the North Atlantic Treaty Organization (NATO) on 29 March 2004, the European Union (EU) on 1 January 2007, while it had joined the International Monetary Fund and the World Bank in 1972, and is a founding member of the World Trade Organization.

During your staying in Romania there are a couple of words and phrases you might need when you want to ask for something or you just want to be polite - feel free to use one of

the phrases we have translated for you. We hope you will enjoy speaking with a Romanian in his native language and master the pronunciation during your stay in Romania.

English	Romanian
Hello!	Salut!
Good morning!	Bună dimineața!
Good evening!	Bună seara!
Yes/No	Da/Nu
Excuse me/I beg your pardon	Pardon/Mă scuzați
How are you?	Ce mai faci?
How much does it cost?	Cât costă?
What is your name?	Cum te cheamă?
My name is...	Numele meu este...
Can I have your number?	Îmi dai numărul tău de telefon?
Nice to meet you!	Îmi pare bine de cunoștință!
I am bored!	Mă plictisesc!
Do you want to marry me?	Vrei să te căsătorești cu mine?
Friend	Prieten
Goodbye!	La revedere!

... and visiting Cluj-Napoca - the European Youth Capital

Cluj-Napoca is the European Youth Capital in 2015, a title won during a competition open to 49 countries in the European space. For 2015, cities from 12 countries entered the competition.

The program's mission is to support youngsters and youth organizations in their active participation in changing the society through a sustainable, responsible and inclusive urban development process. Through sharing space, culture, power, work, joy, faith, vision and common European values, by approaching topics like youth responsibility and structured dialogue during one year program in Cluj-Napoca.

The title was given by the European Youth Forum to the Municipality of Cluj-Napoca. SHARE Cluj-Napoca Federation received the responsibility to implement the project. This way, a public-private partnership was formed.

European Youth Capital is the title awarded to a European city for one year, during which it will be granted the opportunity to present, through a multi-directional program, its life and development, from youth perspective point of view, on cultural, social, political and economic issues. The Youth Capital initiative encourages the implementation of innovative ideas, relative to the active participation of youth in society, aiming to present a model for the future development of youth policies across other European municipalities.

The title is awarded by the European Youth Forum, through a competition of programs opened for cities around 49 countries. EYF is the platform for youth organizations in Europe. Representing 99 youth organizations, both national youth councils and NGOs. Youth organizations are the tool through which we empower, involve and represent young people. The youth forum unites millions of youth representants from Europe, created in order to represent their common interests.

Cluj-Napoca is „the Heart of Transylvania”, a cosmopolitan European city and an important destination in South-Eastern Europe, a city with a remarkable potential. Cluj-Napoca is the second largest city in Romania, after the capital Bucharest. Due to the 11 universities present here, the city is considered one of the best places to study in this part of Europe. Universities and a lively youth scene are considered the key driving elements in local and regional urban development. As such, the city is also a destination for business in South-Eastern Europe and a city with a remarkable potential for foreign investments.

This western city in the region of Transylvania traces its origins back to the Dacian settlement of Napuca in the 2-nd century A.D. After the Roman take-over of Dacia, it was renamed *Napoca* and in 124 A.D., received the rank of „municipium". The city quickly advanced socially and economically and during Marcus Aurelius' reign Napoca received the title „colonia", the highest possible urban status in the Roman Empire. The name Cluj comes from *Castrum Clus*, first used in the 12-th century as the name of the citadel surrounding the city. *Clus* means "closed" in Latin and refers to the hills that surround the city.

German merchants, who arrived here in the 12th century, rebuilt the medieval earthen walls of Clus in stone after the Tartar invasion of 1241. Known as **Klausenburg** to the Germans and **Kolozsvár** to the Hungarians, Cluj became Cluj-Napoca in the 1970s, when the communist regime added the name of the old Roman settlement to emphasize its Daco-Roman origin.

With one of the most vibrant economies in the country and a population of around 330,000, Cluj-Napoca, is today a vibrant cultural and educational city. The six state and several private universities located here also make Cluj-Napoca the city with the largest percentage of student population in Romania.

The main square, resplendent with 18th and 19th century buildings and home to many shops and restaurants, is dominated by the 15th century **St. Michael's Church**, one of the finest examples of gothic architecture in Romania. The square also claims the 18-th century baroque **Banffy Palace**, housing the weaponry and Romanian art collections of the **Art Museum**. Visitors who want to learn more about the region should pay a visit to the open-air section of the **Ethnographic Museum of Transylvania**, a true display of folk architecture. For entertainment, spend an enjoyable evening at the **Opera** or attend a classical music concert offered by the **Cluj Philharmonic**.

Best of Cluj-Napoca

„Alexandru Borza” Botanical Garden



„Alexandru Borza” Botanical Garden (42 Republicii Street)
– Being a national museum, the garden was founded in 1872, having an initial surface of 4.3 ha. Thanks to prof. A. Richter, the surface has reached 9.6 ha. In 1920, professor Alexandru Borza elaborated the re-organization plan of a new botanical garden, whose arrangement was carried out from 1920 to 1930. Nowadays, the garden has a surface of 14 ha, a level difference of 20 m and is divided into various sectors, sheltering 11.000 exhibits: the ornamental sector (The Mediterranean Garden, Rosarium, The Japanese Garden), the phyto-geographic sector (the plants are arranged according to their natural associations – The Roman Garden), the systematic sector (the plants are organized by phylo-genetic principles), the economic and medical sector, the sector of rare and endemic plants of Romania's flora. The two groups of greenhouses, having a surface of 3500 m², with tropical plants of great scientific and utilitarian interest, are remarkable. In the precincts of the Botanical Garden functions the Botanical Institute, with its two components: the Botanical Museum (6 910 botanical pieces, representing exotic and indigenous plant exhibits) and the Herbarium (660 000 herbarium sheets of dried plants – arranged in special lockers). Entrance price: 5 lei/person.

The „Lucian Blaga” National Theatre and Romanian Opera



The two cultural institutions were founded in 18th September 1919, as an expression of spiritual rebirth after the Great Union in 1918. The building which houses the „Lucian Blaga” National Theatre and the Romanian Opera was built between 1904 and 1906, as seat for the Hungarian National Theatre, by the famous Viennese firm „Fellner und Helmer”, combining stylistic elements of new-baroque and Secession. The hall has 928 seats and it is built in New-Baroque style. For decorating the lobby were used stylistic modulations inspired by Secession. The National Theatre and the Romanian Opera have been functioning there since 1919. The opening show of the National Theatre of Cluj took place on 1st and 2nd December 1919. The „Eupharion” Studio of the National Theatre is especially designed for the young artists and their creative experiments. The Romanian National Opera from Cluj-Napoca is the first lyrical dramatic state institution from Romania. The inaugural show took place on 25 May 1820, with the play „Aida” by Giuseppe Verdi. More than 200 titles of operas, operettas and ballets from the world repertoire have been put on scene at the Romanian Opera so far.

The Ethnographic Museum of Transylvania



Founded in 1922 by professor Romulus Voia, the Ethnographic Museum of Transylvania entered the elite of the Romanian ethnographic museums, due to the exceptional quality of its patrimony. It is currently composed of over 41.000 traditional peasant objects from 17th-20th centuries and a documentary fund of over 80.000 items. The museum has two sections: the Pavilion Section and „Romulus Vuia” ethnographic Park (the open-air section). The Pavilion Section functions in „Reduta” Palace – historical monument that dates since the 16th century. The current pavilion exhibition, varnished on 16th of December and called „Traditional folk culture from Transylvania in the 18th-20th centuries”, rebuilds, with talent, the way in which the Transylvanian peasantry lived two centuries ago. As testimonies remained simple tools or ingenious equipment used in domestic activities, culminating with rich folk suits, which showed not only the stage of the life, but also the social position of the one who wore them. There are also presented traditional costumes of the life cycle, the calendar ones and the peasant costumes, with an essential role in

highlighting the regional and ethnic identity. The tariff for adults is 6 lei, for pupils, students and pensioners- 3 lei. Tariff for taking photos: 15 lei. Tariff for video: 25 lei. Tariff for a guide: (less than 15 lei / person) – 15 lei for Romanian and 25 lei for foreign languages.

The Matthias Corvinus House



The Matthias Corvinus House (or Mehffy House) is a building in gothic style from the 15th century (today, Art and Design University of Cluj-Napoca). In this house, which was the city's inn in past, was born on 23rd of February 1443 Matia Corvin, the son of the voivode of Transylvania, John Hunyadi (Ioan de Hunedoara). Matia Corvin was the greatest king of Hungary (1458-1490), he was learned, patron of arts, wise and just, being mentioned in songs and legends even today. In 1467, he acquitted the owners of the house in which he was born from paying taxes and fees to the city. This privilege was enforced by the next kings and princes. The house served as different institutions. It was a college, but was also home for the ethnographic collections of the Transylvanian Carpathian Society. Over time, the building has suffered various changes, adapted to the new architectural styles. The basement and some plat bans of windows and doors that have lintels in oblique section are characteristic of the gothic style. During the first half of the 16th century appeared the first elements of the Renaissance: some plat bans from Renaissance on the facade, with denticles, together with gothic elements, as well as the portal in broken arch. The original arches were chiefly replaced. During the 18th century the building was made a hospital and the yard had suffered a few baroque changes. At the end of the 19th century, the building was in an advanced state of degradation and it was restored. Many elements of Art Nouveau, Secession were introduced, being in fashion at that time. In the 50's of the last century, the modifications of Art Nouveau were removed, being incompatible with the architecture of the building, which gained the present appearance.

The Orthodox Metropolitan Cathedral



The Orthodox Metropolitan Cathedral (Avram Iancu Square) – Romanian Orthodox Mitropoly of Cluj, Alba, Crisana, Maramures. Archiepiscopate of Vad, Feleac and

Cluj (18 Avram Iancu Square). It was built between 1923-1933, according to the plans of the architects Constantin Pompoiu and George Cristinel, representing the Romanian stylistic current. It is one of the most important religious buildings from Cluj-Napoca municipality. The church is dedicated to the Assumption – the date in which the Romanian Army entered Transylvania (15th of August 1916). In 1973, when the Diocesan See of Cluj was made Archiepiscopate, the church became archiepiscopal cathedral. Since 1996, the cathedral had been in a great process of outside restoration, process which came to an end in 1999. Inside, a new Byzantine painting was made, in the famous mosaic of Murano. Since 2006, the building has served as cathedral of the Archiepiscopate of Vad, Feleac and Cluj, which is also metropolitan of Cluj, Alba, Crisana and Maramures. The Orthodox Archiepiscopate of Cluj holds an important collection of religious and documentary art, which was inaugurated in 1938 and reorganized in 1975. The main fund consists of painted icons from 17th -19th centuries and liturgical objects. The museum collection includes documents regarding the history of the diocese (16th century), religious objects, icons on wood and glass (17th century), manuscripts, vestments, crosses, chalices (16th century), ethnographic printings and testimonies about the Romanian people past.

The Roman Catholic „Saint Michael” Church



The Roman Catholic „Saint Michael” Church (Unirii Square), a great historical and religious architecture monument is one of the most imposing gothic edifice from our country. It was built approximately between 1350 and 1480, being the first hall church from Transylvania. The main portal, carved in 1444 in gothic style, ends with a high accolade, showing in the central part the carved image of Archangel Michael. The tower from the north facade was built between 1834 and 1863 in neo gothic style and it is 80 meter high, including the cross. The inside and outside decorations and the baroque carved pulpit are also remarkable. An extraordinary execution is the portal of the sacristy, from the Renaissance (1528) with Italian motifs and a strong south-German influence. The body of the pulpit, in baroque style, was carved by Johannes Nachtigall and Anton Schuhbauer. The mural picture, fragmentary kept, shows stylistic influences from northern Italy and reveals the first signs of the Renaissance in the painting from Cluj-Napoca.

VI. About the event

Agenda

69th Board Meeting Seminar New trends in Quality Assurance

1-2 December 2015, Cluj-Napoca (Romania)

Tuesday 1st December 2015

Board Meeting Seminar- Day I

- 10:00 - 10:30 **Welcoming words**
Vlad Cherecheș, President of The National Alliance of Student Organizations in Romania
Fernando Galán, Chairperson, European Students' Union
- 10:30 - 11:30 **Intro to the revised European Standards and Guidelines for Quality Assurance in the European Higher Education Area**
Paula Ranne, Deputy Director, ENQA
Fernando Galán, Chairperson, European Students' Union
Blazhe Todorovski, Vice-Chairperson, European Students' Union
Stefan Delplace, honorary secretary general, EURASHE
- 11:30 - 12:00 Coffee break
- 12:00 - 13:00 **World Cafe: Hands on evaluation criteria of the ESG/ part 1**
- 13:00 - 14:00 Lunch Break
- 14:00 - 15:15 **World Cafe: Hands on evaluation criteria of the ESG/ part 1**
- 15:15 - 15:45 Coffee Break
- 15:45 - 17:15 **We are who we are. Are we?**
Melanie Fröhlich, Equality Coordinator, ESU
- 17:15 - 18:30 **Models of student participation in quality assurance: students as drivers for change,**
Chair: **Cristi Popescu**, Executive Committee, European Students' Union
- 19:30 Dinner

Evening Intercultural night

Wednesday 2nd December 2015

Board Meeting Seminar - Day II

09:00 - 10:30 **Parallel Workshops**

I - Financial Sustainability - Lea Meister

II - Cross Border QA - Paula Ranne, Karolina Pietkiewicz

III - Glass ceilings - can QA be a solution? - Melanie Fröhlich

10:30 - 11:30 **Opening Event**

Vlad Cherecheș President of The National Alliance of Student Organizations in Romania

Fernando Galán, Chairperson, European Students' Union

H.E. Mr. Klaus Werner Iohannis, President of Romania (TBC)

Adrian Curaj, Ministry of National Education and Scientific Research (TBC)

Sorin Mihai Cîmpeanu, President of National Council of Rectors (TBC)

Ioan Aurel Pop, Rector of the Babeș-Bolyai University (TBC)

Mihai Dragoș, President of Romanian Youth Council

11:30 - 12:00 Coffee break

12:00 - 13:00 **Current and future challenges for EHEA, What is QA really for: game-changer for trust or a control mechanism?**

Chair: **Fernando Galán**, Chairperson, European Students' Union

Melinda Szabo, Project Officer, European Quality Assurance Register EQAR

Jens Jungblut, PhD research fellow, University of Oslo, Norway

Beate Tremel, Steering Committee of the ESU Students Experts' Pool

Blazhe Todorovski, Vice-Chairperson, European Students' Union

Representative from ARACIS, Romanian Quality Assurance Agency

13:00 - 13:30 **Reporting from the WS and Closing of Seminar**

13:30- 14:30 Lunch Break

14:30 - 16:00 **Parallel BM Sessions**

I - Social Dimension Policy Paper

II - Plan of Work 2016

III - Structural Evaluation

16:30 - 17:00 Coffee break

- 17:00- 18:00 **Parallel BM Sessions**
I - Membership Strategy
II - Financial Report and Budget
III - Refugee Statement
- 18:00 - 19:00 **Parallel BM Sessions**
I - Financial Strategy
II - BM for Beginners
- 20:00 Dinner (restaurant)
- Evening Social activity (optional)

Thursday 3rd December 2015

Board Meeting - Day I

- 09:30 - 10:00 **BM Registrations**
- 10:00 - 11:30 **BM**
- 11:30 - 12:00 Coffee Break
- 12:00 - 13:30 **BM**
- 13:30- 14:30 Lunch Break
- 14:30 - 16:00 **BM**
- 16:30 - 17:00 Coffee break
- 17:00- 20:00 **BM**
- 20:00 - 21:00 Dinner
- 21:00 – late **BM**

Friday 4th December 2015

Board Meeting - Day II

- 09:00 - 11:30 **BM**
- 11:30 - 12:00 Coffee Break
- 12:00 - 13:30 **BM**
- 13:30- 14:30 Lunch Break

14:30 - 16:00	BM
16:30 - 17:00	Coffee break
17:00- 20:00	BM
20:00 - 21:00	Dinner
21:00 – late	BM

Saturday 5th December 2015
Board Meeting - Day III

09:00 - 11:30	BM
11:30 - 12:00	Coffee Break
12:00 - 13:30	BM
13:30- 14:30	Lunch Break
14:30 - 16:00	BM
16:30 - 17:00	Coffee break
17:00- 20:00	BM
20:00 - 21:00	Dinner
21:00 – end	BM

The 69th Board Meeting opening event will take place at the **Grand Hotel Napoca**. The Grand Hotel Napoca is located on the meandering Someșul Mic river bank 250 metres from Parcul Central. Just 20 metres away there is a bus station that provides quick access to the city center. The hotel is also only a 15-minute drive away from the Cluj-Napoca Airport.

BM Sessions

Intro to the revised European Standards and Guidelines for Quality Assurance in the European Higher Education Area

The session is introducing the new European Standards and Guidelines and discussing the most crucial new features. This introductory panel shall give us an overview of the topics discussed in during the whole seminary and shall be an inspiring start.

World Cafe: Hands on evaluation criteria of the ESG

This interactive session in taking place in two parts in order to give you the chance to visit more than one stand. Suitable evaluation criteria for national, institutional and programme level shall be found, benefits and challenges of evaluation criteria discussed and recommendations created.

The World Cafe features four stands covering different parts of the ESG:

- Higher Education Institutions' responsibilities in ensuring the quality of their educations
- Making Student-Centred Learning work
- Information and transparency of education
- External quality assurance

We are who we are. Are we?

ESU is a very diverse organisation with members of different background. This interactive session is taking place to see, how we can work together best and what barriers are still existing and need to be overcome.

Models of student participation in quality assurance: students as drivers for change

Since several years students are a crucial part in quality assurance, not only providing constantly the students' view as full partner, but also as agents of change and progress in the evaluation progress and in the higher education sphere as a whole. The panelists will be sharing models of student participation in QA from their background and outline their risks and benefits.

Parallel workshops

I - Financial Sustainability

This workshop (foreseen for one participant from each NUS) is initiated by the Internal Task Force on Financial Sustainable Development of ESU. Different funding models will be analysed and best practices discussed in order to enable new funding mechanisms for ESU that are fit for purpose and reduce the financial risks the organization is facing.

II - Cross Border QA

The session is introducing the ENQA-led QACHE-project. The project looks closely into different ways in which European QA agencies and higher education institutions address the accreditation and quality assurance of the programs delivered outside of their countries.

III - Glass ceilings -can QA be a solution?

In the session pathways throughout higher education for marginalized groups will be reconstructed and eventual glass ceilings will be detected. The participants will learn about them and discuss if and how QA can be a useful tool for detecting and breaking them or might au contraire be partly responsible for them?

Current and future challenges for EHEA, What is QA really for: game-changer for trust or a control mechanism?

The panel session is gathering leading experts in quality assurance from different institutions. The aim is the discussion of future opportunities of quality assurance tools in order to be as beneficial as possible for students fostering quality education.

Parallel BM Sessions

The Parallel BM Sessions are dedicated to the preparation of several crucial topics of the board meeting. The documents will be presented and explained, questions answered and NUSes input collected. These sessions are purely preparatory and consultative; voting about all the concerned documents is taking place during the Board Meeting itself. The covered agenda points are: Social Dimension Policy Paper, Plan of Work 2016 Structural Evaluation, Membership Strategy, Financial Report and Budget, Refugee Statement, and the Financial Strategy.

Furthermore a **BM for Beginners session** will be conducted in this framework. The rules and proceedings will be introduced by experienced representatives and members of the chairing team. This session is highly recommended for everybody who is new to Board Meetings.

Speakers

Stefan Delplace, Honorary Secretary General, European Association of Institutions in Higher Education, EURASHE



Stefan Delplace is an educationalist, specialised in higher education policies and their interaction with civil society. Stefan studied Commercial Sciences (BA), German languages (MA) and Law (certificate). He has a degree in Linguistics from the University of Gent, Belgium, and has acquired wide experience in working in international and intercultural environments.

Stefan was the Secretary General of EURASHE from 2004 to 2014, and during this period he represented EURASHE in the Bologna Follow-Up Group and several of its working and coordination groups. In 2014 he was elected as member of the Bureau of the Steering Committee for Educational Policy and Practice at the Council of Europe.

Stefan has wide experience in quality assurance and accreditation issues, as a EURASHE delegate in the E4 Group (with ENQA, EUA, ESU). In this capacity he contributed to the elaboration and revision of the ESG for QA, and was also a member of the Executive Board of EQAR, the European Register for Quality Assurance Agencies, from 2012-2014.

Melanie Fröhlich, Equality Coordinator, European Students' Union



Serving her second mandate as Equality Coordinator for the European Students' Union (ESU). Besides working on equality (related), issues the fields of expertise are new approaches to teaching and learning and social dimension in general. Former Bologna Expert in Germany

and student representative within the Executive Committee of the German Academic Exchange Service (DAAD). Working within the students' movement since "almost forever" on different levels. Studying Spanish and Chemistry to become a teacher at some point.

Fernando Galán, Chairperson of the European Students' Union



Fernando Galán from Spain is Chairperson of ESU since July 2015, having served as vice-chairperson and, a year earlier, as a member of ESU's Executive Committee. Since he began his university education as medical student at the University of Cantabria (Santander, Spain) he has been involved in different levels of student representation at national and university level. He has also been Erasmus student at the Università Degli Studi di Bari (Bari, Italy) and participated in several international student exchanges. Fernando's work as a student representative has been mostly focused on the fields of student-centred learning, online education, rankings, recognition and quality assurance. As ESU representative, Fernando has participated in the Bologna Follow-Up Group and different experts' groups of the EU, Council of Europe and UNESCO.

Jens Jungblut, PhD research fellow, University of Oslo



Jens Jungblut is a PhD research fellow at the Department of education at the University of Oslo. He holds a Masters in Political Science from the Johannes Gutenberg-University in Mainz. His work focuses on higher education policy and governance, political parties, political youth organisations, student unions and organisational change of higher education institutions. He was previously active both in the European Students' Union (ESU) as well as the German national union of students (fzs), and he still serves as a member of the Magna Charta Observatory Council.

Lea Meister, Vice-Chairperson of the European Students' Union



Lea Meister was born in 1986 in Schaffhausen, Switzerland. She has a Master degree in Eastern European History and Slavic Languages from the University of Basel in Switzerland. She currently studies Educational Sciences. Lea has been active in the student movement since 2009, has served as a policy officer at the Students' Union of the University of Basel and as the International Officer of the Swiss Students' Union. Since June 2014 she was a member of the Executive Committee of the European Students' Union and will be its Vice-Chair as of July 2015. She has mainly been working on the social dimension of and public responsibility for education, where she did not only analyse the links between the two mentioned topics but as well assessed the students' view about the social dimension in their countries. Else: Summer, sea, mountains and reading in several languages.

Karolina Pietkiewicz, Executive Committee, European Students' Union



Karolina Pietkiewicz – a member of the Executive Committee of European Students' Union in 2014/15 and 2015/16 engaged in the local, national and international student movement for several years. Working in mobility and internationalisation field with and for the national students' unions from all around Europe with the main focus on mobility, internationalization at home and recognition. Former representative in Bologna Process Council by Ministry of Science and Higher Education and former International Officer of Students' Parliament of the Republic of Poland and Chairperson of the University of Warsaw Students' Union. Holding Bachelor's in applied linguistics and studying management at the University of Warsaw.

Paula Ranne, Deputy Director, European Association for Quality Assurance in Higher Education, ENQA



Paula Ranne is the Deputy Director of the European Association for Quality Assurance in Higher Education (ENQA). She worked for ENQA in Helsinki, Finland, during 2008-2011 and joined the association again in 2014, now located in Brussels, Belgium. Before rejoining ENQA, Ms. Ranne worked in Finland in positions relating to higher education and science policies in all academic fields. Most recently, she worked at Universities Finland UNIFI as senior advisor, where one of her main responsibilities was the launching of a national student survey, which was taken into use in all Finnish universities in 2013. Ms. Ranne holds a Master of Social Sciences degree with a major in social policy and other studies including management and political science.

Cristi Popescu, Executive Committee, European Students' Union



Cristi Popescu is a member of the Executive Committee of European Student's Union. His work focuses on quality of higher education, dealing mainly with quality assurance, student centred learning and transparency tools. He is studying now Political Sciences at the National School for Political Studies and Public Administration of Bucharest. He represented the Romanian students as president of the National Alliance of Student Organisations in Romania (ANOSR) in 2014-2015 and was a board member of the Romanian Agency for Quality Assurance in Higher Education (ARACIS). He believes student involvement in decision-making processes is essential to have quality higher education systems and ensuring access to higher education to all talented people, despite their background, is the best long-term investment societies can do.

Melinda Szabo, Project Officer, European Quality Assurance Register EQAR



Melinda Szabo joined the EQAR Secretariat in March 2013. Melinda has done her master studies in Educational Management in Romania and complemented her degree with studies in political science at the UniversiteLibré de Bruxelles. In 2010 she was an elected representative in the European Students Union as part of the Social Affairs Committee. She has previously worked in the Bologna Follow-Up Group Secretariat in providing support for the activities of the Working Groups and Networks (mainly the Social Dimension Working Group and Network of Experts on Student Support in Europe). Her professional experience includes work done on quality assurance in the Center for Quality Assurance at the Babes-Bolyai University (2008-2010) and in the Institutional Evaluation Programme of the European University Association as a member of the student experts' pool in quality assurance.

Blazhe Todorovski, Vice-Chairperson, European Students' Union



Blazhe Todorovski was born 1987 in Skopje, Macedonia. He holds a Bachelor of Laws and he is currently following his Master Studies of Business Law at Ss. Cyril and Methodius University in Skopje, Macedonia. Blazhe has been involved in the work of student organisations since the beginning of his studies. Since July 2012 he has been member of the Executive Committee of the European Students' Union. In the upcoming term he'll serve as one of the Vice-chairpersons of ESU. His main working area has been Quality of higher education with main focus on Quality Assurance. In the coming year, aside from Quality Assurance of Higher Education, he will be also responsible for Mobility and Internationalisation. In spare time: sports and hanging out with friends.

Beate Tremli, Steering Committee of the ESU Students Experts' Pool



Beate is a member of the Steering Committee of the ESU Students Experts' Pool on Quality Assurance and of the Steering Committee of the European Quality Assurance Forum on behalf of ESU. She served as the international officer of the Austrian Students' Union from 2014 to 2015 and has been engaged in students' representation on programme, university and national level since she started her studies in 2004. She was a member of several committees on curricula development at her university and was responsible for the field of quality assurance on a national level in the Austrian Students' Union's academic affairs office from 2012 to 2013. She has been a students' representative in both the General Meeting and the Governing Committee of the Agency for Quality Assurance and Accreditation Austria (AQ.Austria) since its founding. She has contributed papers on the students' perspective on QA to several international conferences. Beate is a master student of Gender Studies at the University of Graz and holds a bachelor's degree in Economics.

Reading material

- Standards and Guidelines for Quality Assurance in EHEA (ESG) 2015
https://www.eqar.eu/fileadmin/documents/e4/ESG_endorsedMay2015.pdf
- Bologna With Student Eyes 2015 (ESU)
<http://bwse2015.esu-online.org/>
- Student-Centred Learning: Toolkit for students, staff and higher education institutions (Time for Student-Centred Learning project, ESU)
http://pascl.eu/wp-content/uploads/SCL_toolkit_ESU_EI.pdf
- Trends 2015: Learning and Teaching in European Universities (EUA)
http://www.eua.be/Libraries/publications-homepage-list/EUA_Trends_2015_web
- ESG part 1: Are universities ready? (EUA)
http://www.eua.be/Libraries/publications-homepage-list/eua_occ_papers_esg_web

VII. Hotel

During the BM we will be staying at the Grand Hotel Napoca. The Grand Hotel Napoca is located on the meandering Someșul Mic river bank 250 metres from Parcul Central. Just 20 metres away there is a bus station that provides quick access to the city center. The hotel is also only a 15-minute drive away from the Cluj-Napoca Airport.

Situated right in the heart of the city, Grand Hotel Napoca, one of Cluj-Napoca's top hotels, has been the ideal choice both for business and leisure travellers since 1969.

Grand Hotel Napoca was built on a project that has received an award from the Union of Architects. Napoca hotel building suggests, by its silhouette, a traditional house in the Apuseni Mountains, individualized with ceramic plates lining the elegant exterior.

Inside the hotel you can find rooms for one, two or three persons that will invite you to a comfortable visit during your stay in Cluj-Napoca. The view will let you dream during night and invite your for a walk during day.

The restaurant, bar and lobby are the perfect choice whether you are having a business lunch or simply having a drink after a full day. You should really try the traditional cosine at Atrium restaurant.

All in all, if you want to feel like home and to have the chance to visit Cluj as fast as possible, Grand Hotel Napoca is the place.

How to get to the hotel

From the International Airport "Avram Iancu" Cluj-Napoca, the Cluj-Napoca train station or the Cluj-Napoca bus station **THE EASIEST** and **CONVENIENT** way to get to the Grand Hotel Napoca is by taking a taxi to Octavian Goga Street.

There is also the possibility to use the bus to get from the airport to the hotel (app. 45 minutes). There is no direct line to the hotel, but you can choose either bus no. 5 or bus no. 8 and then change with many other buses in the city centre. We recommend you to use google maps for this, as there are many options available. The same applies for getting from the train station and the hotel.

There will be volunteers who will happily wait for you and will guide you to the Grand Hotel Napoca.

* From the International Airport "Avram Iancu" Cluj-Napoca to the Grand Hotel Napoca there are 10 km \approx 5€ (20 lei).

** From the Cluj-Napoca train station to the Grand Hotel Napoca there are 3 km \approx 2€ (8 lei).

*** From the Cluj-Napoca bus station to the Grand Hotel Napoca there are 3 km \approx 2€ (8 lei).

VIII. Practical Info

Meals during the seminar and the Board Meeting will be provided inside Grand Hotel Cluj-Napoca. However, if you want to explore the Romanian cuisine you can also try one of the following restaurants listed below:

Restaurants

Finding a good place to eat in Cluj-Napoca isn't hard at all. Whether you are on a budget, or you have money to spend, there is always a place for you to try. From traditional Romanian cooking, to more exotic Asian foods, you can find anything.

- **Euphoria Biergarten** St. Cardinal Iuliu Hossu no. 25 Cluj-Napoca

This place is located near enough to the city centre to make it easily accessible and far enough to keep it away from the noise. The park nearby and the quiet street offer a nice atmosphere to a night out family or friends. Places both outside and inside, extensive menu, possibility to watch a football game.

- **Napoca 15** St. Napoca no. 15 Cluj-Napoca

This is one of the most famous and fancy spots in Cluj. It became famous in the 90s and has maintained its charm. A very popular meeting spot, it is also very easy to remember, the address and the name of the restaurant are the same after all.

- **Casa TIFF** St. Universităţii no. 6 Cluj-Napoca

It's a fairly new and cool place to be in the city centre. The house where the lounge is located offers many seats to grab a drink with friends and during the summer the terrace is open until the late hours of the evening. The events taking place here are top quality and very diverse, from exhibitions and talks to parties and movie screenings.

- **Bistro Viena** St. Matei Corvin no. 3 Cluj-Napoca

Perfectly located & very attractive. You just can't go by without at least being tempted to stop. If you give into temptation - good for you!

- **Camino** Piaţa Muzeului no. 4 Cluj-Napoca

This is a place to splurge on yourself. Good food, good drinks, wonderful atmosphere, friendly and calm. In the summer there is a large terrace outside in the inner courtyard of the building, while in the cold season, rooms offer a warm and comfortable place for an elegant night out.

Cafes

- **Samsara Chillout and Teahouse** St. Emil Racoviţă, no. 27 Cluj-Napoca

The special ambient is completed by good services: the friendly waiters that seem to know very well what to recommend you. The electronic psy trance music has an energizing and almost hypnotizing effect on the listener.

- **Flowers Tea Bar** St. Emil Isac no. 11 Cluj-Napoca

This small place perfectly describes a Saturday afternoon: cozy, relaxed, bohemian. The small tables invite for a chat while enjoying a coffee.

- **Corso Cafe & Bistro** Piața Unirii no. 15 Cluj-Napoca

From the outside it might look like any other cafe, but once inside you finally feel the warmth and the friendliness of the place. The small room is perfect for brunches or afternoon sneaks among friends or for a drink and some catching up.

- **Toulouse Café-Brasserie** Piața Unirii no. 12 Cluj-Napoca

The atmosphere here just screams French. From the wood panelled walls, to the pictures and posters on the walls, from the fancy dishes, to the snobbish looking people you might come across, this place is French. It is a cool place to be while out for drinks and food with good company. In the summer the terrace outside offers a breath of fresh air.

Nightlife

Cluj-Napoca is one of the busiest places in Romania, and the nightlife here is amazing. Come during the student year, and you won't feel like sleeping. It doesn't matter what kind of music you listen to, the city will have something to offer. Many events keep the young people alive even during the darkest night of the year. And just when you thought you could take a break during the summer months, Cluj-Napoca surprises you again with all the cultural festivals that will keep you busy until the early hours of the morning.

- **Shto College Bar**

This hidden bar is anything but conventional. The walls, the sits, the atmosphere it all screams 'college year are the best'. During the day it is a quiet place to meet up and talk with friends, at night the place gets lively with theatre plays, thematic parties and caricature nights all in the company of fun people and good drinks.

- **Diesel Club**

Located in Unirii, this is the "fitze" spot in town – which means pretentious. It's one of those 'see and be seen' places, but if you can find some space to move, you can have a really good time here. The DJ really knows how to get the best out of this crowd and people are friendlier than you'd think -they're mostly Romanian after all and can't help it. Its reputation stems from the fact that drinks are pricier than in most other clubs in the city, it supposedly attracts foreigners with money and therefore the gold-diggers slip into their stilettos and flock here every weekend.

- **Phi 18**

The name should give you an indication that it's oriented to the student crowd. It's located across the road from Obsession and literally next to a series of student dorms in Zorilor. The crowd is a bit After Eight-ish but more chilled out and looking to enjoy the night. They have a variety of theme nights and the drinks are very cheap. You'll stick out if you look older than 25 in here.

- **Euphoria Music Hall**

More of a concert venue than a club, but not a bad place to party. I guess it probably depends on the night, but an indie band had finished playing the time I went and the crowd was very receptive to the eclectic mix of music; now Sweet Home Alabama now Still D.R.E, now some sort of fifties swing. Somewhat out of the way but not too far from the city centre.

Taxi numbers/contacts

Nova Taxi – Cluj - 1,79 lei/km

+40 722 855 456/ +40 788 355 455 / +40 745 151 000

Taxi Speed Cluj-Napoca - 1,78 lei/km

+40 727 247 999 / +40 755 425 999 / +40 768 783 596

Taxi Pro Rapid - 1,79 lei/km

+40 731 514 287 / +40 745 825 045 / +40 744 772 696

IX. Ethical Guidelines of the European Students` Union

According to ESU's Code of Conduct, ESU events are a discrimination free area. Therefore, all disrespectful and inappropriate behaviour, sexist jokes or sexual harassment, is unacceptable and any violation of this will be taken seriously. At ESU events we have a diverse group of people with different backgrounds and we should be able to ensure an atmosphere of respect, tolerance and cooperation. If you witness or feel discriminative behaviour of any kind, turn yourself to the Code of Conducts' trusted persons that will be defined for this Board Meeting and Seminar.

You can access the ESU's Code of Conduct here: <http://www.esu-online.org/asset/News/6163/Code-of-conduct.pdf>

X. Partners and sponsors



MINISTERUL EDUCAȚIEI ȘI
CERCETĂRII ȘTIINȚIFICE

The Ministry of National Education and

Scientific Research is one of the ministries of the Government of Romania and it is responsible for determining the policies and direction of the educational system in Romania.



The Student's House of Culture has been from the beginning

a space designed for young and free spirits, a space of authentic culture, offering to the young an elevated alternative for spending their spare time. The Student's House of Culture is also a place of developing the students' artistic and moral qualities, a space of manifestation for cultural events, as well as a space of promoting young talent.



UNIVERSITATEA
BABEȘ-BOLYAI

The Babeș-Bolyai University (BBU) is a public

institution of higher education which is host to 105 specializations, 1,700 Faculty members, and 50,000 students, and currently offers Bachelor's, Master's, and PhD Degrees together with advanced Post-Graduate studies. The BBU's mission is to promote and sustain the development of specific cultural components within the local, regional, national, and international community. Babeș - Bolyai University, initially conceptualized as a Jesuit College founded by Prince Stephan Bathory in 1581, is the oldest academic institution in Romania which embodies the entire academic tradition of Transylvania. Officially coined Babeș - Bolyai University in 1959, but with history dating back to the 16th Century, the Romanian University stems from a long evolution of attempts to establish a site for higher educational studies in Transylvania.



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XI. Contact data

Your first contact persons:

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2. Iulia Pop - +40 745 801 543



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